

The
UNIVERSITY of
MISSOURI
SYSTEM

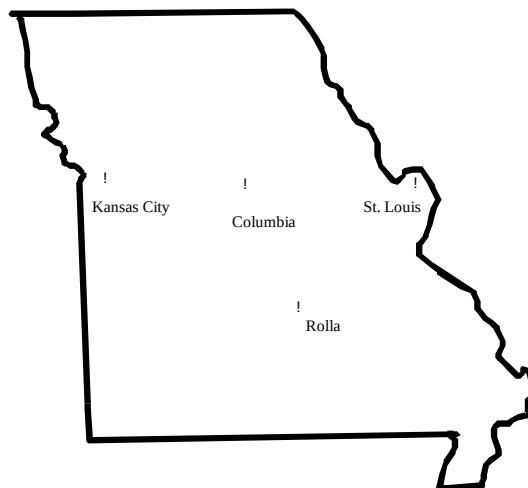


Fiscal Year **2002**
Operating Budget

UNIVERSITY OF MISSOURI SYSTEM

OPERATING BUDGET

Fiscal Year 2001-2002



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University of Missouri System FY2001-2002 Operating Budget

Introduction and Overview

Introduction

The University of Missouri System Operating Budget Book presents information on total sources and uses of the University's current funds. Sources of funds include estimated beginning balances and anticipated revenues. Uses of funds include expenditures, transfers, and planned ending balances. Current funds include resources of the University that are expendable for any purpose directly related to the primary missions of the University, i.e., instruction, research, and

Hospitals and Clinics, restricted state appropriations, and agency appropriations were also subject to an 8% withholding on state appropriations amounting to a \$2.3 million reduction.

PeopleSoft Conversion

The University of Missouri is currently in the process of replacing its legacy systems for finance, HR/Payroll, and student information with PeopleSoft administrative systems. This process, known as the Administrative Systems Project, or ASP, will continue for several years. On July 1, 2001 the University of Missouri converted from their legacy financial system to the PeopleSoft General Ledger module. Other financial modules are scheduled to come on-line during FY2001-2002, such as Accounts Payable and Purchasing. The Payroll module is also scheduled to go-live during FY2001-2002. As a result of this conversion process there have been and will continue to be many changes in the way the University records and reports financial data. As a result, most of the reports in this document look different than they have in the past.

FY2001-2002 Current Funds Budget Summary

For fiscal year 2001-2002, the University of Missouri's current funds expenditure budget totals \$1.8 billion. Of the total current funds budget, 84.0% is unrestricted and 16.0% is restricted. The Operations fund, which is similar to the general operating fund in the University's legacy system, makes up 49.2% of the total current funds budget for the University. Table 1 below shows the distribution of the total current funds budget for each campus and administrative unit broken down by major type of fund.

Table 1. Percentage Distribution of FY2001-2002 Current Funds Budgets by Type of Fund, by Campus

	UM Outreach	UM System	U-Wide	Total
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The total FY2001-2002 current funds budget includes an estimated beginning balance of \$297.9 million and anticipated revenues of \$1.76 billion, for a total source of funds of \$2.06 billion. Planned expenditures of \$1.76 billion and transfers of \$53.5 million combine for a total planned use of funds of \$1.81 billion. The FY2001-2002 current funds budget includes a planned decline in ending balances of \$54.6 million.

Revenues

State appropriations at \$487.7 million, is the largest source of current funds revenue, contributing 27.7% of the total revenue budget. As previously discussed these budgets do not reflect the additional 5% withholding and are therefore overstated by \$23.2 million. State appropriations include \$443.1 million in operating funds for the general mission of the University, \$24.4 million for the University Hospitals and Clinics, and restricted appropriations for the Missouri Institute of Mental Health, Missouri Kidney Program, Alzheimer's Research, and the Missouri Research and Education Network (MOREnet) totaling approximately \$20.2 million.

Student fee revenues of \$329.7 are the second largest source of revenue and contribute 18.7% of the total current funds revenue budget. Educational and related enrollment fees of \$298.3 million are recorded in the Operations fund. Student fees of \$25.2 million, related to Continuing Education are recorded in a separate fund. The \$6.3 million in student fees in the Auxiliary Enterprises fund group are primarily for housing, dining, parking, and specially designated activity and facility fees.

Sales and services of hospitals and clinics, totaling \$328.9 million, is the third largest source of current fund revenues contributing 18.7% of the total. These are funds primarily derived from the combined clinical operations of the University of Missouri-Columbia Hospital and Clinics, Ellis Fischel Cancer Center, Columbia Regional Hospital, and the Missouri Rehabilitation Center. Not included in this category are funds generated from the

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Table 2 shows the percentage distribution of current funds revenues by major revenue

The educational and general expenditure budget encompasses the major instructional, research, and public service activities of the University and related support services. Current funds expenditures related to auxiliary enterprises and hospital and clinics activities are not included in educational and general expenditures. Table 4 shows the percentage distribution of the University's educational and general expenditure budget by major program classification for each campus and UM unit.

Primary program activities of instruction, research, and public service make up 63.9% of current funds educational and general expenditures at the University of Missouri.

Traditional current funds summary schedules, which provide current funds budgets for revenues by major source and expenditures by major program classification for operations, designated funds, and restricted funds, can be found in the appendix of this document. See Tables A1–A8.

Table 5, on the following page, presents the FY2001-2002 current funds budget by major revenue source and object of expense for the following fund groupings:

- Operations (similar to General Operating in the University's legacy financial system),
- Service Operations
- Self-Insurance funds
- Other Educational and General funds (which includes Continuing Education)
- Auxiliary Enterprise funds
- Hospital Operating funds
- Restricted State Appropriations, Endowment Income

Table 5. FY2001-2002 Current Funds Budgets by Type of Funds, University of Missouri System

			Designated Funds								
	Operations	Service Operations	Self Insurance Funds	Other Educational & General	Auxiliary Enterprises	Hospital Operating Funds	Total Unrestricted	Restricted State Appropriations, Endowment Income, & Gifts	Fiscal Year Estimate of Grants & Contracts Project Budgets	Total Restricted	Total Current Funds
BEGINNING BALANCE	\$ 104,220,128	\$ 3,872,970	\$ 21,305,191	\$ 31,597,721							

Table 6. FY2001-2002 Current Funds Budget by Types of Funds, University of Missouri-Columbia

	Designated Funds						Total Unrestricted	Restricted State	Fiscal Year	Total Restricted	Total Current Funds
	Operations	Service Operations	Self Insurance Funds	Other Educational & General	Auxiliary Enterprises	Hospital Operating Funds		Appropriations, Endowment Income, & Gifts	Estimate of Grants & Contracts Project Budgets		
BEGINNING BALANCE	\$ 41,279,048	\$ 1,554,739	-	\$ 29,404,726	\$ 3,456,089	\$ 55,960,664	\$ 131,655,266	\$ 28,888,916	\$ 9,196,939	\$ 38,085,855	\$ 169,741,121
REVENUES:											
Student Fees	\$ 142,176,238	\$ 12,700	-	\$ 9,970,812	\$ 1,572,017	-	\$ 153,731,767	-	-	-	\$ 153,731,767
Federal Appropriations	4,991,089	-	-	-	-	-	4,991,089	-	-	-	4,991,089
State Appropriations	198,834,288	-	-	-	-	\$ 24,413,983	223,248,271	\$ 6,807,917	-	\$ 6,807,917	230,056,188
Federal Grants and Contracts	-	-	-	-	-	-	-	-	\$ 70,000,000	70,000,000	70,000,000
State Grants	-	-	-	-	-	-	-	-	17,800,000	17,800,000	17,800,000
Other Grants & Contracts	-	-	-	-	-	-	-	-	27,500,000	27,500,000	27,500,000
Gift Income	54,002	2	-	381,000	4,664,050	-	5,099,054	5,480,620	-	5,480,620	198,6a \$53 t6 TF-0674,500,000

Table 7. FY2001-2002 Current Funds Budget by Types of Funds, University of Missouri-Kansas City

Designated Funds					
Operations	Service Operations	Self Insurance Funds	Other Educational & General	Auxiliary Enterprises	Hospital Operating Funds

Table 8. FY2001-2002 Current Funds Budget by Types of Funds, University of Missouri-Rolla

Table 9. FY2001-2002 Current Funds Budget by Types of Funds, University of Missouri-St. Louis

	Designated Funds						Total Unrestricted	Restricted State Appropriations, Endowment Income, & Gifts	Fiscal Year Estimate of Grants & Contracts Project Budgets	Total Restricted	Total Current Funds
	Operations	Service Operations	Self Insurance Funds	Other Educational & General	Auxiliary Enterprises	Hospital Operating Funds					
BEGINNING BALANCE	\$ 16,462,477	\$ 1,071,374	-	\$ 1,406,696	\$ 440,915	-	\$ 19,381,462	\$ 12,992,774	\$ (267,067)	\$ 12,725,707	\$ 32,107,169
REVENUES:											
Student Fees	\$ 48,167,243	-	-	\$ 7,581,767	\$ 3,903,611	-	\$ 59,652,621	-	-	-	\$ 59,652,621
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	54,781,599	-	-	-	-	-	54,781,599	-	-	-	54,781,599
Federal Grants and Contracts	-	-	-	-	-	-	-	-	\$ 11,700,000	\$ 11,700,000	11,700,000
State Grants	-	-	-	-	-	-	-	-	4,500,000	4,500,000	4,500,000
Other Grants & Contracts	-	-	-	-	-	-	-	-	3,700,000	3,700,000	3,700,000
Gift Income	33,994	-	-	-	118,524	-	152,518	\$ 5,568,520	-	5,568,520	5,721,038
Recovery of F&A	1,555,000	-	-	-	-	-	1,555,000	-	-	-	1,555,000
Endowment Income	-	-	-	-	-	-	-	1,830,909	-	1,830,909	1,830,909
Investment Income	55,901	-	-	-	-	-	55,901	693,189	-	693,189	749,090
Sales & Services-Educ. Activities/Auxiliaries/Hospitals	560,413	\$ 18,211	-	58,700	11,396,084	-	12,033,408	-	-	-	12,033,408
Miscellaneous Income	523,673	430,605	-	229,591	1,102	-	1,184,971	55,710	-	55,710	1,240,681
TOTAL REVENUES	\$ 105,677,823	\$ 448,816	-	\$ 7,870,058	\$ 15,419,321	-	\$ 129,416,018	\$ 8,148,328	\$ 19,900,000	\$ 28,048,328	\$ 157,464,346
EXPENDITURES & TRANSFERS											
Salaries	\$ 64,774,481	\$ 2,500,945	-	\$ 3,359,108	\$ 2,489,613	-	\$ 73,124,147	\$ 1,859,885	\$ 7,300,000	\$ 9,159,885	\$ 82,284,032
Benefits	11,973,065	503,529	-	558,834	545,914	-	13,581,342	369,387	1,200,000	1,569,387	15,150,729
Expense and Equipment											
Expense and Equipment	38,346,093	4,741,543	-	4,394,568	6,803,567	-	54,285,771	4,657,240	11,400,000	16,057,240	70,343,011
Internal Sales	(492,678)	(6,505,085)	-	(13,163)	(34,700)	-	(7,045,626)	-	-	-	(7,045,626)
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	\$ 37,853,415	\$ (1,763,542)	-	\$ 4,381,405	\$ 6,768,867	-	\$ 47,240,145	\$ 4,657,240	\$ 11,400,000	\$ 16,057,240	\$ 63,297,385
TOTAL EXPENDITURES	\$ 114,600,961	\$ 1,240,932	-	\$ 8,299,347	\$ 9,804,394	-	\$ 133,945,634	\$ 6,886,512	\$ 19,900,000	\$ 26,786,512	\$ 160,732,146
Mandatory Transfers	-	-	-	-	-	-	-	(5,900)	-	(5,900)	(5,900)
Non-Mandatory Transfers	100,114	35,474	-	-	5,573,734	-	5,709,322	46,714	-	46,714	5,756,036
TOTAL EXPENDITURES AND TRANSFERS	\$ 114,701,075	\$ 1,276,406	-	\$ 8,299,347	\$ 15,378,128	-	\$ 139,654,956	\$ 6,927,326	\$ 19,900,000	\$ 26,827,326	\$ 166,482,282
ENDING BALANCE	\$ 7,439,225	\$ 243,784	-	\$ 977,407	\$ 482,108	-	\$ 9,142,524	\$ 14,213,776	\$ (267,067) -	\$ 0.0491 Tw (\$ 14,213,776) Tj71.28 0 T60 T63,297	

Table 10. FY2001-2002 Current Funds Budget by Types of Funds, University of Missouri-Outreach and Extension

	Designated Funds							Restricted State Appropriations, Endowment Income, & Gifts	Fiscal Year Estimate of Grants & Contracts Project Budgets	Total Restricted	Total Current Funds
	Operations	Service Operations	Self Insurance Funds	Other Educational & General	Auxiliary Enterprises	Hospital Operating Funds	Total Unrestricted				
BEGINNING BALANCE	\$ 7,165,584	-	-	-	-	-	\$ 7,165,584	\$ 245,000	\$ 811,419	\$ 1,056,419	\$ 8,222,003
REVENUES:											
Student Fees	-	-	-	-	-	-	-	-	-	-	-
Federal Appropriations	10,094,192	-	-	-	-	-	\$ 10,094,192	-	-	-	\$ 10,094,192
State Appropriations	29,625,293	-	-	-	-	-	29,625,293	-	-	- - -	-

Table 11. FY2001-2002 Current Funds Budget by Types of Funds, University of Missouri-System Administration

	Designated Funds							Restricted State Appropriations, Endowment Income, & Gifts	Fiscal Year Estimate of Grants & Contracts Project Budgets	Total Restricted	Total Current Funds											
	Operations	Service Operations	Self Insurance Funds	Other Educational & General	Auxiliary Enterprises	Hospital Operating Funds	Total Unrestricted															
BEGINNING BALANCE	\$ 12,710,247	\$ 179,000	-	\$ 19,619	-	-	\$ 12,908,866	\$ 1,689,781	\$ 3,163,485	\$ 4,853,266	\$ 17,762,132											
REVENUES:																						
Student Fees	-	-	-	-	-	-	-	-	-	-	-											
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-											
State Appropriations	15,353,601	-	-	-	-	-	\$ 15,353,601	\$ 13,342,435	-	\$ 13,342,435	\$ 28,696,036											
Federal Grants and Contracts	-	-	-	-	-	-	-	-	\$ 11,278	11,278	11,278											
State Grants	-	-	-	-	-	-	-	-	9,806,250	9,806,250	9,806,250											
Other Grants & Contracts	-	-	-	-	-	-	-	-	7,888,966	7,888,966	7,888,966											
Gift Income	200	-	-	-	-	-	200	246,024	-	246,024	246,224											
Recovery of F&A	150,000	-	-	-	-	-	150,000	-	-	-	150,000											
Endowment Income	230,000	-	-	-	-	-	230,000	70,300	-	70,300	300,300											
Investment Income	7,281,800	-	-	-	-	-	7,281,800	52,084	-	52,084	7,333,884											
Sales & Services-Educ. Activities/Auxiliaries/Hospitals	10,000	-	-	-	-	-	10,000	-	-	-	10,000											
Miscellaneous Income	7,273,979	\$ 48,500	-	\$ 1,434,888	-	-	8,757,367	83,729	-	83,729	8,841,096											
TOTAL REVENUES	\$ 30,299,580	\$ 48,500	-	\$ 1,434,888	-	-	\$ 31,782,968	\$ 13,794,572	\$ 17,706,494	\$ 31,501,066	\$ 63,284,034											
EXPENDITURES & TRANSFERS																						
Salaries	\$ 13,228,344	\$ 1,048,276	-	\$ 885,696	-	-	\$ 15,162,316	\$ 1,732,606	\$ 4,030,763	\$ 5,763,369	\$ 20,925,685											
Benefits	2,594,903	204,690	-	202,691	-	-	3,002,284	427,852	1,007,716	1,435,568	4,437,852											
Expense and Equipment																						
Expense and Equipment	15,581,598	1,041,117	-	369,577	-	-	16,992,292	12,263,995	15,643,642	27,907,637	44,899,929											
Internal Sales	(769,900)	(2,397,744)	-	-	-	-	(3,167,644)	-	-	-	(3,167,644)											
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-	-	-											
Net Expense and Equipment Expenditures	\$ 14,811,698	\$ (1,356,627)	-	\$ 369,577	-	-	\$ 13,824,648	\$ 12,263,995	\$ 15,643,642	\$ 27,907,637	\$ 41,732,285											
TOTAL EXPENDITURES	\$ 30,634,945	\$ (103,661)	-	\$ 1,457,964	-	-	\$ 31,989,248	\$ 14,424,453	\$ 20,682,121	\$ 35,106,574	\$ 67,095,822											
Mandatory Transfers	-	-	-	30,888	-	-	30,888	-	-	-	30,888											
Non-Mandatory Transfers	-	-	-	(3,167,184.6	37.562,995	Tj61-3	\$ 28,987,734.8	(-) Tj37.56	0.990210409	Tc0..0491	601 Tc0..0514	1Tw (\$ 20,9andat7.08	0 TD 0.0411	Tc47	Tw (-) TjD (-)	Tj37.56	0 TD 0.0109	Tc0.0109	0s2 0	T801	Tc0..0514	TD 4

Table 12. FY2001-2002 Current Funds Budget by Types of Funds, University of Missouri University-Wide Resources

	Designated Funds							Restricted State Appropriations, Endowment Income, & Gifts	Fiscal Year Estimate of Grants & Contracts Project Budgets	Total Restricted	Total Current Funds
	Operations	Service Operations	Self Insurance Funds	Other Educational & General	Auxiliary Enterprises	Hospital Operating Funds	Total Unrestricted				
BEGINNING BALANCE	\$ 403,204	-	\$ 21,305,191	-	-	-	\$ 21,708,395	-	\$ (571,911)	\$ (571,911)	\$ 21,136,484571,911)

FY2001-2002 Operations Fund Budget Summary

The Operations fund expenditure budget for the University of Missouri System for FY2001-2002 totals \$893.0 million. State appropriations is the largest source of revenue at

Table 14, on the following page, shows the FY2001-2002 Operations fund budget according to PeopleSoft sources and uses format. The schedule shows transfers in and internal sales and services as sources of funds rather than being netted against expenses. This is the manner in which cost centers are budgeted and managed internally. For external financial reporting, and for the other summary schedules in this document, these sources of funds are netted against expense and equipment or true transfers as appropriate. Table 14 also shows a

Table 14. FY2001-2002 University of Missouri Operations Fund Sources and Uses Budget by Campus

BUDGETED SOURCES OF FUNDS	Columbia	Kansas City	Rolla	St. Louis	Outreach & Extension	System Administration	U-Wide	System Total
Budgeted Beginning Balance	\$41,279,048	\$13,403,841	\$12,795,727	\$16,462,477	\$7,165,584	\$12,710,247	\$403,204	\$104,220,128
Revenues								
Mandatory/Non Mandatory Transfers In	\$ 5,428,401	\$ 3,597,760	\$ 5,001	-	\$ 81,318	-	\$ 7,358,397	\$ 16,470,877
Other Allocations/Transfers In	25,445,887	5,952,716	114,733	\$ 2,070,346	-	\$ 674,550	75,000	34,333,232
Student Fees								
Educational Fees								
Undergraduate	89,648,335	29,415,551	20,531,000	33,119,535	-	-	-	172,714,421
Professional	13,872,000	26,291,000	-	3,825,232	-	-	-	43,988,232
Graduate	21,121,380	13,945,004	7,399,000	7,023,555	-	-	-	49,488,939
Total Educational Fees	124,641,715	69,651,555	27,930,000	43,968,322	-	-	-	266,191,592
Extension Credit Fees	1,325,000	135,492	-	3	-	-	-	1,460,495
Extension Non-Credit Fees	1,009,992	1,531,000	-	-	-	-	-	2,540,992
Supplemental Fees	2,246,100	770,021	2,034,000	934,970	-	-	-	5,985,091
Instructional Computing Fees	5,187,000	2,100,006	1,044,000	2,200,365	-	-	-	10,531,371
Other Misc. Educational Fees	1,355,953	356,006	1,252,600	579,761	-	-	-	3,544,320
Activity & Facility Fees	6,410,478	665,000	468,304	483,822	-	-	-	8,027,604
Total Student Fees	142,176,238	75,209,080	32,728,904	48,167,243	-	-	-	298,281,465
Federal Appropriations	4,991,089	-	-	-	10,094,192	-	-	15,085,281
State Appropriations	198,834,288	86,571,019	52,220,819	54,781,599	29,625,293	15,353,601	5,760,640	443,147,259
Sales of Educ. Activities/Aux Enterprises	18,597,816	3,288,754	350,250	560,413	20,000	10,000	-	22,827,233
Internal Sales & Services	7,487,590	99,479	200,105	492,678	108,107	769,900	-	9,157,859
Endowment income	1,010,700	157,002	72,252	-	-	230,000	2,034,000	3,503,954
Investment income	654,000	202,700	250,050	55,901	5,000	7,281,800	39,999	8,489,450
Gift Income	54,002	20,001	172,428	33,994	-	200	-	280,625
Recovery of F&A	19,150,000	3,200,000	3,054,000	1,555,000	400,000	150,000	-	27,509,000
Miscellaneous Revenue	5,671,043	3,293,240	728,487	523,673	1,602,958	7,273,979	-	19,093,380
Total Revenues	\$429,501,054	\$181,591,751	\$89,897,029	\$108,240,847	\$41,936,868	\$31,744,030	\$15,268,036	\$898,179,615
Total Sources of Funds	\$470,780,102	\$194,995,592	\$102,692,756	\$124,703,324	\$49,102,452	\$44,454,277	\$15,671,240	\$1,002,399,743
BUDGETED USES OF FUNDS	Columbia	Kansas City	Rolla	St. Louis	Outreach & Extension	System Administration	U-Wide	System Total
Expenditures								
Salaries and Wages								
S&W Teaching & Research	\$ 114,133,898	\$ 54,668,205	\$ 25,515,702	\$ 34,606,823	\$ 16,969,455	\$ 137,907	-	\$ 246,031,990
S&W Graduate Assistants	9,966,354	3,796,489	3,082,828	1,866,317	223,381	7,887	\$ 5,000	18,948,256

Table 17 shows the percentage distribution of the FY2001-2002 Operations fund budget by major program classification. Data is displayed for each campus and UM unit.

Tables A9 through A15 in the appendix, present the Operations fund expenditure budgets by administrative division for each campus and UM administrative unit. The tables provide summary totals for salaries and wages, staff benefits, expense and equipment, and transfers for

FY2001-2002 Other Curators' Programs Budget Summary

Table 19 presents summary budget data for the Missouri Kidney Program, Missouri Institute of Mental Health, and the State Historical Society of Missouri. The first two programs are recorded as restricted current funds, while the State Historical Society is an agency fund.

Table 19. FY2001-2002 Operating Budget Summary for the Missouri Kidney Program, the Missouri Institute of Mental Health, and the State Historical Society of Missouri			
	Missouri Kidney Program - Fund 2010	MO Institute of Mental Health - Fund 2020	State Historical Society - Fund 6030
Beginning Balance	\$0	\$0	\$2,827
Revenues			
State Appropriations	\$4,329,190	\$2,478,727	\$994,359
Gift Income	0	0	100
Total Revenues	<u>\$4,329,190</u>	<u>\$2,478,727</u>	<u>\$994,459</u>
Expenditures			
Salaries & Wages			
S&W-Teaching & Research		\$911,933	\$183,310
S&W-Admin & Support	\$436,884	877,537	434,921
S&W-Non-Exempt Students	3,000		38,000
Total S&W	<u>\$439,884</u>	<u>\$1,789,470</u>	<u>\$656,231</u>
Staff Benefits	\$102,788	\$389,626	\$150,000
Expense & Equipment			
Department Operating Expense	\$3,782,218	\$272,381	\$185,128
Equipment>\$2,500		25,750	
Equipment - M & R	100	1,500	5,000
Utilities	4,200		
Total E&E	<u>\$3,786,518</u>	<u>\$299,631</u>	<u>\$190,128</u>
Total Expenditures	<u>\$4,329,190</u>	<u>\$2,478,727</u>	<u>\$996,359</u>
Ending Balance	\$0	\$0	\$927

The funds for Alzheimer's Research are awarded on a competitive project basis and are reported as part of the restricted current fund budget of the campuses whose faculty receive awards. The administration for the program is reported as part of the System Administration unit.

Table 20 is a budget summary of the activities of MOREnet, and provides separate

Table A1. Summary of the FY2001-2002 Current Funds Budget, University of Missouri System

	Operations	Designated	Restricted	Total
BEGINNING BALANCE	\$ 104,220,128	\$ 115,673,758	\$ 77,974,610	\$ 297,868,496
REVENUES:				
Student Fees	\$ 298,281,465	\$ 31,430,875	-	\$ 329,712,340
Federal Appropriations	15,085,281	-	-	15,085,281
State Appropriations	443,147,259	24,413,983	\$ 20,150,352	487,711,594
Federal Grants & Contracts	-	-	107,882,342	107,882,342
State Grants & Contracts	-	-	41,155,657	41,155,657
Other Grants and Contracts	-	-	61,955,581	61,955,581
Gift Income	280,625	5,175,577	19,021,268	24,477,470
Recovery of Facilities and Administrative Costs	27,509,000	-	-	27,509,000
Endowment Income	3,503,954	1,070,818	22,665,824	27,240,596
Investment Income	8,489,450	10,034,384	3,532,485	22,056,319
Sales & Services of:				
Educational Activities	22,827,233	94,146,770	4,300	116,978,303
Auxiliary Enterprises	-	122,560,961	-	122,560,961
Hospitals and Clinics	-	328,921,045	-	328,921,045
Other Sources	19,093,380	25,870,229	2,013,029	46,976,638
Total Revenues	\$ 838,217,647	\$ 643,624,642	\$ 278,380,838	\$ 1,760,223,127
EXPENDITURES AND TRANSFERS:				
Educational & General:				
Instruction	\$ 368,785,591	\$ 81,763,302	\$ 41,912,908	\$ 492,461,801
Research	81,664,495	2,198,012	103,503,362	187,365,869
Public Service	60,750,140	8,294,370	97,281,815	166,326,325

Table A2. Summary of the FY2001-2002 Current Funds Budget, University of Missouri-Columbia

	Operations	Designated	Restricted	Total
BEGINNING BALANCE	\$ 41,279,048	\$ 90,376,218	\$ 38,085,855	\$ 169,741,121
REVENUES:				
Student Fees	\$ 142,176,238	\$ 11,555,529	-	\$ 153,731,767
Federal Appropriations	4,991,089	-	-	4,991,089
State Appropriations	198,834,288	24,413,983	\$ 6,807,917	230,056,188
Federal Grants & Contracts	-	-	70,000,000	70,000,000
State Grants & Contracts	-	-	17,800,000	17,800,000
Other Grants and Contracts	-	-	27,500,000	27,500,000
Gift Income	54,002	5,045,052	5,480,620	10,579,674
Recovery of Facilities and Administrative Costs	19,150,000	-	-	19,150,000
Endowment Income	1,010,700	1,070,818	12,030,246	14,111,764
Investment Income	654,000	5,749,471	1,679,691	8,083,162
Sales & Services of:				
Educational Activities	18,597,816	92,695,442	100	111,293,358
Auxiliary Enterprises	-	92,870,218	-	92,870,218
Hospitals and Clinics	-	328,921,045	-	328,921,045
Other Sources	5,671,043	20,048,225	537,794	26,257,062
Total Revenues	\$ 391,139,176	\$ 582,369,783	\$ 141,836,368	\$ 1,115,345,327
EXPENDITURES AND TRANSFERS:				
Educational & General:				
Instruction	\$ 186,631,199	\$ 66,537,272	\$ 20,669,754	\$ 273,838,225
Research	56,310,190	2,098,006	74,349,394	132,757,590
PubliD8,590				

Table A3. Summary of the FY2001-2002 Current Funds Budget, University of Missouri-Kansas City

	Operations	Designated	Restricted	Total
BEGINNING BALANCE	\$ 13,403,841	\$ (1,064,587)	\$ 12,341,533	\$ 24,680,787
REVENUES:				
Student Fees	\$ 75,209,080	\$ 4,601,176	-	\$ 79,810,256
Federal Appropriations	-	-	-	-
State Appropriations	86,571,019	-	-	86,571,019
Federal Grants & Contracts	-	-	\$ 14,895,064	14,895,064

Table A4. Summary of the FY2001-2002 Current Funds Budget, University of Missouri-Rolla

	Operations	Designated	Restricted	Total
BEGINNING BALANCE	\$ 12,795,727	\$ 1,939,332	\$ 9,483,741	\$ 24,218,800
REVENUES:				
Student Fees	\$ 32,728,904	\$ 3,788,792	-	\$ 36,517,696
Federal Appropriations	-	-	-	-
State Appropriations	52,220,819	-	-	52,220,819
Federal Grants & Contracts	-	-	\$ 9,976,000	9,976,000
State Grants & Contracts	-	-	876,000	876,000
Other Grants and Contracts	-	-	8,942,000	8,942,000
Gift Income	172,428	12,001	1,759,187	1,943,616
Recovery of Facilities and Administrative Costs	3,054,000	-	-	3,054,000
Endowment Income	72,252	-	2,537,357	2,609,609
Investment Income	250,050	53,100	405,007	708,157
Sales & Services of:				
Educational Activities	350,250	12,382	4,200	366,832
Auxiliary Enterprises	-	5,824,661	-	5,824,661
Hospitals and Clinics	-	-	-	-
Other Sources	728,487	403,003	297,278	1,428,768
Total Revenues	\$ 89,577,190	\$ 10,093,939	\$ 24,797,029	\$ 124,468,158
EXPENDITURES AND TRANSFERS:				
Educational & General:				
Instruction	\$ 41,535,267	\$ 2,911,558	\$ 3,797,335	\$ 48,244,160
Research	7,316,426	-	14,952,079	22,268,505
Public Service	582,863	12,380	1,838,055	2,433,298
Academic Support	5,895,820	3,100	170,878	6,069,798
Student Services	8,134,087	-	343,888	8,477,975
Institutional Support	8,883,512	27,300	250,952	9,161,764
Operation & Maintenance of Plant	10,871,545	131,062	(1,298)	11,001,309
Scholarships & Fellowships	12,003,160	-	4,256,504	16,259,664
Total Educational & General Expenditures	\$ 95,222,680	\$ 3,085,400	\$ 25,608,393	\$ 123,916,473
Mandatory Transfers	(20,120)	-	(150,000)	(170,120)
Non-Mandatory Transfers	19,899	39,200	(85,857)	(26,758)
Total Educational & General	\$ 95,222,459	\$ 3,124,600	\$ 25,372,536	\$ 123,719,595
Auxiliary Enterprises:				
Expenditures		\$ 6,718,775		\$ 6,718,775
Mandatory Transfers		164,000		164,000
Non-Mandatory Transfers		3,200		3,200
Total Auxiliary Enterprises		\$ 6,885,975		\$ 6,885,975
Hospitals & Clinics:				
Expenditures		-		-
Mandatory Transfers		-		-
Non-Mandatory Transfers		-		-
Total Hospitals & Clinics		-		-
Total Expenditures & Transfers	\$ 95,222,459	\$ 10,010,575	\$ 25,372,536	\$ 130,605,570
ENDING BALANCE	\$ 7,150,458	\$ 2,022,696	\$ 8,908,234	\$ 18,081,388

Table A6. Summary of the FY2001-2002 Current Funds Budget, University of Missouri Outreach and Extension

	Operations	Designated	Restricted	Total
BEGINNING BALANCE	\$ 7,165,584	-	\$ 1,056,419	\$ 8,222,003
REVENUES:				
Student Fees	-	-	-	-
Federal Appropriations	\$ 10,094,192	-	-	\$ 10,094,192
State Appropriations	29,625,293	-	-	29,625,293
Federal Grants & Contracts	-	-	\$ 1,300,000	1,300,000
State Grants & Contracts	-	-	5,000,000	5,000,000
Other Grants and Contracts	-	-	200,000	200,000
Gift Income	-	-	-	-
Recovery of Facilities and Administrative Costs	400,000	-	-	400,000
Endowment Income	-	-	77,810	77,810
Investment Income	5,000	-	25,691	30,691
Sales & Services of:				
Educational Activities	20,000	-	-	20,000
Auxiliary Enterprises	-	-	-	-
Hospitals and Clinics	-	-	-	-
Other Sources	1,602,958	-	-	1,602,958
Total Revenues	<u>\$ 41,747,443</u>	<u>-</u>	<u>\$ 6,603,501</u>	<u>\$ 48,350,944</u>
EXPENDITURES AND TRANSFERS:				
Educational & General:				
Instruction	-	-	-	-
Research	-	-	-	-
Public Service	\$ 43,535,912	-	\$ 6,590,255	\$ 50,126,167
Academic Support	-	-	-	-
Student Services	-	-	-	-
Institutional Support	202,133	-	-	202,133
Operation & Maintenance of Plant	-	-	-	-
Scholarships & Fellowships	-	-	3,250	3,250
Total Educational & General Expenditures	<u>\$ 43,738,045</u>	<u>-</u>	<u>\$ 6,593,505</u>	<u>\$ 50,331,550</u>
Mandatory Transfers	-	-	-	-
Non-Mandatory Transfers	74,959	-	-	74,959
Total Educational & General	<u>\$ 43,813,004</u>	<u>-</u>	<u>\$ 6,593,505</u>	<u>\$ 50,406,509</u>
Auxiliary Enterprises:				
Expenditures	-	-	-	-
Mandatory Transfers	-	-	-	-
Non-Mandatory Transfers	-	-	-	-
Total Auxiliary Enterprises	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Hospitals & Clinics:				
Expenditures	-	-	-	-
Mandatory Transfers	-	-	-	-
Non-Mandatory Transfers	-	-	-	-
Total Hospitals & Clinics	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures & Transfers	<u>\$ 43,813,004</u>	<u>-</u>	<u>\$ 6,593,505</u>	<u>\$ 50,406,509</u>
ENDING BALANCE	\$ 5,100,023	-	\$ 1,066,415	\$ 6,166,438

Table A8. Summary of the FY2001-2002 Current Funds Budget, University of Missouri University-Wide Resources

	Operations	Designated	Restricted	Total
BEGINNING BALANCE	\$ 403,204	\$ 21,305,191	\$ (571,911)	\$ 21,136,484
REVENUES:				
Student Fees	-	-	-	-
Federal Appropriations	-	-	-	-
State Appropriations	\$ 5,760,640	-	-	\$ 5,760,640
Federal Grants & Contracts	-	-	-	-
State Grants & Contracts	-	-	-	-
Other Grants and Contracts	-	-	-	-
Gift Income	-	-	-	-
Recovery of Facilities and Administrative Costs	-	-	-	-
Endowment Income	2,034,000	-	-	2,034,000
Investment Income	39,999	\$ 4,231,813	-	4,271,812
Sales & Services of:				
Educational Activities	-	-	-	-
Auxiliary Enterprises	-	-	-	-
Hospitals and Clinics	-	-	-	-
Other Sources	-	5,000	-	5,000
Total Revenues	<u>\$ 7,834,639</u>	<u>\$ 4,236,813</u>	<u>-</u>	<u>\$ 12,071,452</u>
EXPENDITURES AND TRANSFERS:				
Educational & General:				
Instruction	\$ 664,062	-	-	\$ 664,062
Research	3,111,000	-	-	3,111,000
Public Service	-	-	-	-
Academic Support	3,822,781	-	-	3,822,781
Student Services	2,357,489	\$ 1,901,574	-	4,259,063
Institutional Support	(734,092)	-	-	(734,092)
Operation & Maintenance of Plant	-	-	-	-
Scholarships & Fellowships	-	-	-	-
Total Educational & General Expenditures	<u>\$ 9,221,240</u>	<u>\$ 1,901,574</u>	<u>-</u>	<u>\$ 11,122,814</u>
Mandatory Transfers	4,049,999	-	-	4,049,999
Non-Mandatory Transfers	<u>(5,133,396)</u>	<u>-</u>	<u>-</u>	<u>(5,133,396)</u>
Total Educational & General	<u>\$ 8,137,843</u>	<u>\$ 1,901,574</u>	<u>-</u>	<u>\$ 10,039,417</u>
Auxiliary Enterprises:				
Expenditures		\$ (11,795,700)		\$ (11,795,700)
Mandatory Transfers		11,650,000		11,650,000
Non-Mandatory Transfers		<u>252,700</u>		<u>252,700</u>
Total Auxiliary Enterprises		<u>\$ 107,000</u>		<u>\$ 107,000</u>
Hospitals & Clinics:				
Expenditures		-		-
Mandatory Transfers		-		-
Non-Mandatory Transfers		<u>-</u>		<u>-</u>
Total Hospitals & Clinics		<u>-</u>		<u>-</u>
Total Expenditures & Transfers	<u>\$ 8,137,843</u>	<u>\$ 2,008,574</u>	<u>-</u>	<u>\$ 10,146,417</u>
ENDING BALANCE	\$ 100,000	\$ 23,533,430	\$ (571,911)	\$ 23,061,519

**Table A9. FY2001-2002 Operations Fund Budgeted Expenditures by Administrative Division, by Major Object of Expense,
University of Missouri-Columbia**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Transfers	Total
Chancellor					

**Table A10. FY2001-2002 Operations Fund Budgeted Expenditures by Administrative Division, by Major Object of Expense,
University of Missouri-Kansas City**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Transfers	Total
Chancellor					
Chancellor	\$421,508	\$82,906	(\$88,151)	\$75,000	\$491,263
Vice Chancellor Student Affairs					
Vice Chancellor Student Affairs	\$5,627,706	\$976,577	\$950,244	\$6	\$7,554,533
Vice Chancellor Administrative Affairs					
Vice Chancellor Administrative Affairs	\$8,364,556	\$2,000,322	\$12,493,980	\$60,004	\$22,918,862
Campus Accounts	1,237,121	402,838	9,194,064	403,057	11,237,080
Campus Utilities	-	-	4,021,923	-	4,021,923
UMKC Rentals	-	-	262,285	35,000	297,285
Campus Scholarships & Waivers	-	-	16,175,000	-	16,175,000
Total VC Administrative Affairs	\$9,601,677	\$2,403,160	\$42,147,252	\$498,061	\$54,650,150
Vice Chancellor Academic Affairs					
School of Interdisciplinary Computing & Engineering	\$3,959,011	\$760,247	\$593,117	(\$284,105)	\$5,028,270
Information Services	3,051,240	617,330	2,488,760	(50)	6,157,280
Vice Chancellor Academic Affairs	1,732,409	314,759	1,062,634	-	3,109,802
College of Arts & Sciences	13,456,235	2,501,739	546,224	-	16,504,198
School of Biological Sciences	4,568,629	802,436	1,953,810	(25,007)	7,299,868
School of Business & Public Administration	4,484,473	768,063	639,311	(15,723)	5,876,124
Computer Science Telecommunication	11,506	2,202	7	-	13,715
Conservatory of Music	3,148,811	674,515	649,932	-	4,473,258
School of Dentistry	10,682,078	2,041,188	2,004,555	18	14,727,839
School of Education	3,896,786	724,719	300,860	-	4,922,365
Engineering	-	-	500	-	500
Graduate Faculties & Research	1,512,035	260,831	2,939,895	3	4,712,764
School of Law	4,472,614	833,925	1,209,731	(150,000)	6,366,270
Libraries	3,018,407	589,382	1,983,144	12	5,590,945
School of Medicine	12,637,983	1,059,440	1,694,771	(19,000)	15,373,194
School of Nursing	1,959,546	322,297	519,706	6	2,801,555
School of Pharmacy	3,861,565	685,518	1,050,676	-	5,597,759
Office of Cultural Events	1,142,718	158,239	410,907	-	1,711,864
Continuing Education & Extension	255,405	48,729	80,934	-	385,068
Institute for Human Development	161,202	26,101	157,198	-	344,501
Summer Session	1,345,154	205,958	-	-	1,551,112
Total VC Academic Affairs	\$79,357,807	\$13,397,618	\$20,286,672	(\$493,846)	\$112,548,251
Vice Chancellor University Advancement					
VC for University Advancement	\$2,110,036	\$419,066	\$417,338	\$0	\$2,946,440
Total Operations Budget	\$95,008,748	\$17,279,327	\$63,713,355	\$79,221	\$178,190,637

**Table A11. FY2001-2002 Operations Fund Budgeted Expenditures by Administrative Division, by Major Object of Expense,
University of Missouri-Rolla**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Transfers	Total
Provost					
Enrollment Management	\$1,288,786	\$289,320	\$508,987	\$0	\$2,087,093
College of Arts & Sciences	12,241,839	2,202,689	1,733,556	21,600	16,199,684
School of Engineering	15,767,669	2,792,487	2,470,155	(20,120)	21,010,191
School of Mines & Metallurgy	5,526,239	1,021,694	1,024,150	(5,001)	7,567,082
Provost	3,752,747	776,538	4,491,570	1,000	9,021,855
	<u>\$38,577,280</u>	<u>\$7,082,728</u>	<u>\$10,228,418</u>	<u>(\$2,521)</u>	<u>\$55,885,905</u>
Chancellor					
Chancellors Office	\$439,265	\$94,800	\$478,908	\$0	\$1,012,973
Office of Administrative Services					
Office of Administrative Services	\$6,063,380	\$1,455,462	\$4,790,142	\$300	\$12,309,284
Office of Student Affairs					
Office of Student Affairs	\$2,851,746	\$587,752	\$2,057,894	\$0	\$5,497,392
Office of Univ Advancement					
Office of University Advancement	\$1,688,291	\$404,522	\$251,573	\$2,000	\$2,346,386
Campus Departments					
Chancellor-Campus Departments	\$75,500	\$25,000	\$18,070,019	\$0	\$18,170,519
Total Operations Budget	<u><u>\$49,695,462</u></u>	<u><u>\$9,650,264</u></u>	<u><u>\$35,876,954</u></u>	<u><u>(\$221)</u></u>	<u><u>\$95,222,459</u></u>

**Table A12. FY2001-2002 Operations Fund Budgeted Expenditures by Administrative Division, by Major Object of Expense,
University of Missouri-St. Louis**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Transfers	Total
Vice Chancellor for Academic Affairs					
College of Arts & Sciences	\$19,060,937	\$3,470,835	\$1,273,126	\$0	\$23,804,898
College of Business Administration	5,447,213	994,990	609,690	-	7,051,893
College of Education	5,020,280	940,399	761,633	-	6,722,312
Evening College	1,721,360	255,743	52,054	-	2,029,157
Graduate School	1,296,135	240,722	4,803,637	-	6,340,494
Extension Division	544,617	93,887	202,753	-	841,257
Libraries	1,962,838	397,428	1,954,152	4	4,314,422
School of Optometry	4,747,717	555,217	3,475,164	-	8,778,098
VC Academic Affairs	2,014,643	380,540	571,542	-	2,966,725
Barnes College of Nursing	2,273,009	440,926	843,609	-	3,557,544
Honors College	348,200	59,202	18,094	-	425,496
Center for International Studies	728,338	136,012	297,087	1	1,161,438
Center for Academic Development	519,878	97,044	104,700	-	721,622
Public Policy Research Centers	464,506	89,526	30,667	-	584,699
Center for the Humanities	46,100	9,900	5,852	-	61,852
Total VC for Academic Affairs	\$46,195,771	\$8,162,371	\$15,003,760	\$5	\$69,361,907
Chancellor					
Chancellor-Special Units	\$597,422	\$116,107	\$113,270	\$0	\$826,799
Chancellor	750,935	129,357	165,992	-	1,046,284
UMSL/Washington University Engineer	109,419	18,355	1,702,531	-	1,830,305
Total Chancellor	\$1,457,776	\$263,819	\$1,981,793	\$0	\$3,703,388
Vice Chancellor of Administrative Services					
Vice Chancellor Administrative Services	\$1,026,522	\$231,751	\$851,634	\$100,000	\$2,209,907
ASC Financial & Computer Support	210,000	47,040	35,000	-	292,040
Facilities Services	2,738,591	613,444	4,833,894	-	8,185,929
Institutional Safety	1,001,863	224,417	570,734	1	1,797,015
Human Resources	518,775	116,206	53,175	-	688,156
Facilities Planning	1	1	4	-	6
Total Vice Chancellor Administrative Services	\$5,495,752	\$1,232,859	\$6,344,441	\$100,001	\$13,173,053
Vice Chancellor for Student Affairs					
Enrollment Services	\$1,322,497	\$335,296	\$5,403,052	\$100	\$7,060,945
Vice Chancellor Student Affairs	1,273,346	254,544	709,907	2	2,237,799
Total VC for Student Affairs	\$2,595,843	\$589,840	\$6,112,959	\$102	\$9,298,744
Vice Chancellor for University Relations					
Vice Chancellor University Relations	\$1,367,247	\$275,484	\$750,298	\$3	\$2,393,032
Budget Development & Planning					
Budget Development & Planning	\$3,291,134	\$622,556	\$3,977,311	\$0	\$7,891,001
Vice Chancellor for Managerial & Technology Services					
Information Technology Services	\$3,196,399	\$578,826	\$3,632,137	\$1	\$7,407,363
Vice Chancellor for Managerial & Technology	515,716	88,501	6,950	-	611,167
Finance	503,317	124,904	10	2	628,233
Business Services	155,526	33,905	43,756	-	233,187
Total VC for Managerial & Tech Svcs	\$4,370,958	\$826,136	\$3,682,853	\$3	\$8,879,950
Total Operations Budget	\$64,774,481	\$11,973,065	\$37,853,415	\$100,114	\$114,701,075

**Table A13. FY2001-2002 Operations Fund Budgeted Expenditures by Administrative Division, by Major Object of Expense,
University of Missouri Outreach and Extension**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Transfers	Total
Vice President for Outreach & Extension					
Agriculture & Natural Resources	\$5,874,616	\$1,553,837	\$1,979,761	(\$51,300)	\$9,356,914
Business & Industry	881,269	229,127	31,505	-	1,141,901
Human Environmental Sciences	4,019,634	1,089,235	236,999	-	5,345,868
Youth	2,790,006	725,401	-	-	3,515,407
Community Development	1,262,678	328,295	2	-	1,590,975
Administration	1,602,607	416,677	94,523	-	2,113,807
Program Support	3,635,020	958,037	16,028,816	126,259	20,748,132
Total Operations Budget	\$20,065,830	\$5,300,609	\$18,371,606	\$74,959	\$43,813,004

**Table A14. FY2001-2002 Operations Fund Budgeted Expenditures by Administrative Division, by Major Object of Expense,
University of Missouri System Administration**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Transfers	Total
Vice President for Finance & Administration					
Vice President Finance & Administration	\$352,452	\$49,579	\$511,495	\$0	\$913,526
Internal Auditing	-	-	1,102,553	-	1,102,553
Controller	1,047,778	213,807	540,680	-	1,802,265
Economic Development	250,056	39,839	766,017	-	1,055,912
Planning & Budget	665,389	129,341	99,184	-	893,914
Management Services	1,501,535	312,802	922,171	2,300	2,738,808
Campus Wide Departments	677,044	96,454	609,043	1,449,648	2,832,189
Treasurer's Office	487,792	91,695	162,260	-	741,747
	\$4,982,046	\$933,517	\$4,713,403	\$1,451,948	\$12,080,914
General Counsel					
General Counsel	\$850,825	\$147,193	\$163,477	\$0	\$1,161,495
Vice President for Academic Affairs					
Academic Affairs	\$1,404,422	\$274,210	\$864,002	\$0	\$2,542,634
President					
President	\$1,409,770	\$265,534	\$673,657	\$0	\$2,348,961
Board of Curators					
Board of Curators	\$136,250	\$27,659	\$190,245	\$0	\$354,154
Vice President for Human Resources					
Human Resources	\$965,232	\$186,958	\$641,508	\$0	\$1,793,698
Vice President for Information Systems					
Information Systems	\$3,479,799	\$759,832	\$7,565,406	\$0	\$11,805,037
Total Operations Budget	\$13,228,344	\$2,594,903	\$14,811,698	\$1,451,948	\$32,086,893

**Table A15. FY2001-2002 Operations Fund Budgeted Expenditures by Administrative Division, by Major Object of Expense,
University of Missouri University-Wide Resources**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Transfers	Total
University Wide Resources					
University Wide Resources	\$55,001	\$8,000	\$1,799,842	\$6,275,000	\$8,137,843
Administrative Systems Project	2,097,983	430,087	4,830,327	(7,358,397)	0
Total Operations Budget	\$2,152,984	\$438,087	\$6,630,169	(\$1,083,397)	\$8,137,843

**Table A16. FY2001-2002 Operations Fund Budgeted Expenditures by Program, by Major Object of Expense,
University of Missouri System**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total	
INSTRUCTION:					
1.1 On-Campus Instruction for Credit	\$252,531,254	\$44,570,020	\$66,777,714	\$363,878,988	
1.3 Community Education	1,424,385	95,413	2,206,108	3,725,906	
1.4 Off-Campus Instruction for Credit	407,536	72,301	700,860	1,180,697	
Total Instruction	\$254,363,175	\$44,737,734	\$69,684,682	\$368,785,591	
RESEARCH:					
2.1 Institutes and Research Centers	\$18,311,057	\$3,426,714	\$11,561,073	\$33,298,844	
2.2 Individual or Project Research	18,611,667	4,261,064	25,492,920	48,365,651	
Total Research	\$36,922,724	\$7,687,778	\$37,053,993	\$81,664,495	
PUBLIC SERVICE:					
3.2 Community Services	\$8,060,134	\$1,776,409	\$6,781,660	\$16,618,203	
3.3 Cooperative Extension Service	20,214,052	5,357,913	18,559,972	44,131,937	
Total Public Service	\$28,274,186	\$7,134,322	\$25,341,632	\$60,750,140	
ACADEMIC SUPPORT:					
4.1 Libraries	\$13,357,963	\$1,499,979	\$17,131,890	\$31,989,832	
4.2 Museums & Galleries	452,219	8,440	51,806	512,465	
4.3 Educational Media Services	2,243,843	224,309	1,626,810	4,094,962	
4.5 Ancillary Support	9,205,320	5,242,271	8,789,969	23,237,560	
4.6 Academic Admin. & Personnel Development	25,005,494	1,991,498	9,016,224	36,013,216	
Total Academic Support	\$50,264,839	\$8,966,497	\$36,616,699	\$95,848,035	
STUDENT SERVICES:					
5.1 Student Service Administration	\$3,934,686	\$1,849,151	\$4,470,787	\$10,254,624	
5.2 Social & Cultural Development	5,525,397	840,405	7,259,376	13,625,178	
5.3 Counseling & Career Guidance Development	1849,151	357,000	1,149,000	3,355,151	
Total Student Services	\$10,309,179	\$2,689,556	\$12,879,163	\$25,697,896	\$5,454,369
INSTITUTIONAL SUPPORT:					
6.1 Executive Management	\$10,482,868	\$1,609,859	\$4,935,294	\$17,028,021	
6.2 Fiscal Operations	5,843,270	816,151	2,751,507	9,410,928	
6.3 General Administrative & Logistical Services	26,726,945	7,616,965	5,480,825	39,824,735	
6.5 Public Relations & Development	10,109,232	1,151,741	4,350,504	15,611,477	
Total Institutional Support	\$53,162,315	\$11,194,716	\$17,518,130	\$81,875,161	
OPERATION & MAINT. OF PHYSICAL PLANT:					
7.1 Physical Plant Administration	\$2,491,265	\$2,973,461	\$767,244	\$6,231,970	
7.2 Building Maintenance	7,653,178	860,757	19,399,870	27,913,805	
7.3 Custodial Services	9,092,380	1,390,639	959,778	11,442,797	
7.4 Landscape & Grounds Maintenance	1,279,395	120,644	714,653	2,114,692	
7.5 Fuel & Utilities Purchased	2	-	8,614,071	8,614,073	
7.6 Architecture & Engineering	99,579	24,896	23,905	148,380	
7.7 Fuel & Utilities Generated	2,612,299	330,131	16,156,929	19,099,359	
7.8 Building Repairs	890,135	205,754	6,091,792	7,187,681	
7.9 Equipment Repairs & Maintenance	-	-	5	5	
Total Operation & Maintenance of Physical Plant	\$24,118,233	\$5,906,282	\$52,728,247	\$82,752,762	
SCHOLARSHIPS & FELLOWSHIPS:					
8.1 Scholarships	\$321,579	\$43,522	\$54,189,632	\$54,554,733	

**Table A17. FY2001-2002 Operations Fund Budgeted Expenditures by Program, by Major Object of Expense,
University of Missouri-Columbia**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
INSTRUCTION:				
1.1 On-Campus Instruction for Credit	\$123,050,967	\$22,295,717	\$37,458,881	\$182,805,565
1.3 Community Education	1,201,276	61,028	2,069,698	3,332,002
1.4 Off-Campus Instruction for Credit	-	1	493,631	493,632
Total Instruction	\$124,252,243	\$22,356,746	\$40,022,210	\$186,631,199
RESEARCH:				
2.1 Institutes and Research Centers	\$14,902,284	\$2,814,244	\$10,024,733	\$27,741,261
2.2 Individual or Project Research	15,028,774	3,679,750	9,860,405	28,568,929
Total Research	\$29,931,058	\$6,493,994	\$19,885,138	\$56,310,190
PUBLIC SERVICE:				
3.2 Community Services	\$3,915,865	\$918,594	\$4,129,870	\$8,964,329
3.3 Cooperative Extension Service	(80,764)	24,206	507,633	451,075
Total Public Service	\$3,835,101	\$942,800	\$4,637,503	\$9,415,404
ACADEMIC SUPPORT:				
4.1 Libraries	\$6,102,541	\$24,313	\$7,224,348	\$13,351,202
4.2 Museums & Galleries	409,149	122	40,999	450,270
4.3 Educational Media Services	1,166,154	18,008	416,608	1,600,770
4.5 Ancillary Support	5,830,528	4,592,471	969,342	11,392,341
4.6 Academic Admin. & Personnel Development	14,355,490	107,566	2,196,425	16,659,481
Total Academic Support	\$27,863,862	\$4,742,480	\$10,847,722	\$43,454,064
STUDENT SERVICES:				
5.1 Student Service Administration	\$1,276,827	\$1,323,007	\$1,082,181	\$3,682,015
5.2 Social & Cultural Development	2,497,232	365,131	3,823,035	6,685,398
5.3 Counseling & Career Guidance	1,467,692	175,154	280,763	1,923,609
5.4 Financial Aid Administration	1,170,529	154	380,067	1,550,750
5.5 Student Health Services	2,291,794	524,546	872,139	3,688,479
5.6 Intercollegiate Athletics	-	-	1,500,000	1,500,000
5.7 Student Admissions & Records	2,011,753	75,492	2,542,231	4,629,476
Total Student Services	\$10,715,827	\$2,463,484	\$10,480,416	\$23,659,727
INSTITUTIONAL SUPPORT:				
6.1 Executive Management	\$2,974,543	\$187,952	\$1,105,554	\$4,268,049
6.2 Fiscal Operations	2,074,829	4	332,061	2,406,894
6.3 General Administrative & Logistical Services	8,462,862	3,872,731	(761,910)	11,573,683
6.5 Public Relations & Development	4,693,653	12,750	2,176,423	6,882,826
Total Institutional Support	\$18,205,887	\$4,073,437	\$2,852,128	\$25,131,452
OPERATION & MAINT. OF PHYSICAL PLANT:				
7.1 Physical Plant Administration	\$1,169,560	\$2,690,606	\$246,651	\$4,106,817
7.2 Building Maintenance	4,282,766	82,261	12,795,889	17,160,916
7.3 Custodial Services	3,789,778	43,134	516,748	4,349,660
7.4 Landscape & Grounds Maintenance	846,090	2	394,645	1,240,737
7.5 Fuel & Utilities Purchased	-	-	(8,600)	(8,600)
7.6 Architecture & Engineering	-	-	-	-
7.7 Fuel & Utilities Generated	1,093,971	-	15,794,755	16,888,726
7.8 Building Repairs	-	-	1,395,000	1,395,000
7.9 Equipment Repairs & Maintenance	-	-	5	5
Total Operation & Maintenance of Physical Plant	\$11,182,165	\$2,816,003	\$31,135,093	\$45,133,261
SCHOLARSHIPS & FELLOWSHIPS:				

**Table A18. FY2001-2002 Operations Fund Budgeted Expenditures by Program, by Major Object of Expense,
University of Missouri-Kansas City**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
INSTRUCTION:				
1.1 On-Campus Instruction for Credit	\$61,143,539	\$10,269,535	\$12,558,101	\$83,971,175
1.3 Community Education	169,902	33,260	81,143	284,305
1.4 Off-Campus Instruction for Credit	-	-	-	-
Total Instruction	\$61,313,441	\$10,302,795	\$12,639,244	\$84,255,480
RESEARCH:				
2.1 Institutes and Research Centers	\$100,252	\$14,731	\$100,999	\$215,982

**Table A19. FY2001-2002 Operations Fund Budgeted Expenditures by Program, by Major Object of Expense,
University of Missouri-Rolla**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
INSTRUCTION:				
1.1 On-Campus Instruction for Credit	\$29,939,485	\$5,415,526	\$6,074,560	\$41,429,571
1.3 Community Education	53,207	1,125	50,669	105,001
1.4 Off-Campus Instruction for Credit	-	-	695	695
Total Instruction	\$29,992,692	\$5,416,651	\$6,125,924	\$41,535,267
RESEARCH:				
2.1 Institutes and Research Centers	\$1,841,332	\$335,692	\$479,527	\$2,656,551
2.2 Individual or Project Research	1,519,388	256,834	2,883,653	4,659,875
Total Research	\$3,360,720	\$592,526	\$3,363,180	\$7,316,426

**Table A20. FY2001-2002 Operations Fund Budgeted Expenditures by Program, by Major Object of Expense,
University of Missouri-St. Louis**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
INSTRUCTION:				

**Table A21. FY2001-2002 Operations Fund Budgeted Expenditures by Program, by Major Object of Expense,
University of Missouri Outreach and Extension**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
INSTRUCTION:				
1.1 On-Campus Instruction for Credit	\$0	\$0	\$0	\$0
1.3 Community Education	-	-	-	-
1.4 Off-Campus Instruction for Credit	-	-	-	-
Total Instruction	\$0	\$0	\$0	\$0
RESEARCH:				
2.1 Institutes and Research Centers	\$0	\$0	\$0	\$0
2.2 Individual or Project Research	-	-	-	-
Total Research	\$0	\$0	\$0	\$0
PUBLIC SERVICE:				
3.2 Community Services	\$0	\$0	\$0	\$0
3.3 Cooperative Extension Service	19,905,407	5,258,899	18,371,606	43,535,912
Total Public Service	\$19,905,407	\$5,258,899	\$18,371,606	\$43,535,912
ACADEMIC SUPPORT:				
4.1 Libraries	\$0	\$0	\$0	\$0
4.2 Museums & Galleries	-	-	-	-
4.3 Educational Media Services	-	-	-	-
4.5 Ancillary Support	-	-	-	-
4.6 Academic Admin. & Personnel Development	-	-	-	-
Total Academic Support	\$0	\$0	\$0	\$0
STUDENT SERVICES:				
5.1 Student Service Administration	\$0	\$0	\$0	\$0
5.2 Social & Cultural Development	-	-	-	-
5.3 Counseling & Career Guidance	-	-	-	-
5.4 Financial Aid Administration	-	-	-	-
5.5 Student Health Services	-	-	-	-
5.6 Intercollegiate Athletics	-	-	-	-
5.7 Student Admissions & Records	-	-	-	-
Total Student Services	\$0	\$0	\$0	\$0
INSTITUTIONAL SUPPORT:				
6.1 Executive Management	\$160,423	\$41,710	\$0	\$202,133
6.2 Fiscal Operations	-	-	-	-
6.3 General Administrative & Logistical Services	-	-	-	-
6.5 Public Relations & Development	-	-	-	-
Total Institutional Support	\$160,423	\$41,710	\$0	\$202,133
OPERATION & MAINT. OF PHYSICAL PLANT:				
7.1 Physical Plant Administration	\$0	\$0	\$0	\$0
7.2 Building Maintenance	-	-	-	-
7.3 Custodial Services	-	-	-	-
7.4 Landscape & Grounds Maintenance	-	-	-	-
7.5 Fuel & Utilities Purchased	-	-	-	-
7.6 Architecture & Engineering	-	-	-	-
7.7 Fuel & Utilities Generated	-	-	-	-
7.8 Building Repairs	-	-	-	-
7.9 Equipment Repairs & Maintenance	-	-	-	-
Total Operation & Maintenance of Physical Plant	\$0	\$0	\$0	\$0
SCHOLARSHIPS & FELLOWSHIPS:				
8.1 Scholarships	\$0	\$0	\$0	\$0
8.2 Fellowships	-	-	-	-
Total Scholarships & Fellowships	\$0	\$0	\$0	\$0
Total Planned Expenditures	\$20,065,830	\$5,300,609	\$18,371,606	\$43,738,045
TRANSFERS:				
Mandatory	\$0	\$0	\$0	\$0
Non-Mandatory	-	-	74,959	74,959
Total Transfers	\$0	\$0	\$74,959	\$74,959
Total Planned Expenditures and Transfers	\$20,065,830	\$5,300,609	\$18,446,565	\$43,813,004

Table A22. FY2001-2002 Operations Fund Budgeted Expenditures by Program, by Major Object of Expense,

**Table A23. FY2001-2002 Operations Fund Budgeted Expenditures by Program, by Major Object of Expense,
University of Missouri University-Wide Resources**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
INSTRUCTION:				
1.1 On-Campus Instruction for Credit	\$0	\$0	\$664,062	\$664,062
1.3 Community Education	-	-	-	-
1.4 Off-Campus Instruction for Credit	-	-	-	-
Total Instruction	\$0	\$0	\$664,062	\$664,062
RESEARCH:				
2.1 Institutes and Research Centers	\$0	\$0	\$0	\$0
2.2 Individual or Project Research	-	-	3,111,000	3,111,000
Total Research	\$0	\$0	\$3,111,000	\$3,111,000
PUBLIC SERVICE:				
3.2 Community Services	\$0	\$0	\$0	\$0
3.3 Cooperative Extension Service	-	-	-	-
Total Public Service	\$0	\$0	\$0	\$0
ACADEMIC SUPPORT:				
4.1 Libraries	\$0	\$0	\$0	\$0
4.2 Museums & Galleries	-	-	-	-
4.3 Educational Media Services	-	-	-	-
4.5 Ancillary Support	-	-	3,380,000	3,380,000
4.6 Academic Admin. & Personnel Development	55,000	8,000	379,781	442,781
Total Academic Support	\$55,000	\$8,000	\$3,759,781	\$3,822,781
STUDENT SERVICES:				
5.1 Student Service Administration	\$620,233	\$127,148	\$1,610,108	\$2,357,489
5.2 Social & Cultural Development	-	-	-	-
5.3 Counseling & Career Guidance	-	-	-	-
5.4 Financial Aid Administration	-	-	-	-
5.5 Student Health Services	-	-	-	-
5.6 Intercollegiate Athletics	-	-	-	-
5.7 Student Admissions & Records	-	-	-	-
Total Student Services	\$620,233	\$127,148	\$1,610,108	\$2,357,489
INSTITUTIONAL SUPPORT:				
6.1 Executive Management	\$0	\$0	\$0	\$0
6.2 Fiscal Operations	752,336	154,229	(4,124,891)	(3,218,326)
6.3 General Administrative & Logistical Services	725,415	148,710	1,610,109	2,484,234
6.5 Public Relations & Development	-	-	-	-
Total Institutional Support	\$1,477,751	\$302,939	(\$2,514,782)	(\$734,092)
OPERATION & MAINT. OF PHYSICAL PLANT:				
7.1 Physical Plant Administration	\$0	\$0	\$0	\$0
7.2 Building Maintenance	-	-	-	-
7.3 Custodial Services	-	-	-	-
7.4 Landscape & Grounds Maintenance	-	-	-	-
7.5 Fuel & Utilities Purchased	-	-	-	-
7.6 Architecture & Engineering	-	-	-	-
7.7 Fuel & Utilities Generated	-	-	-	-
7.8 Building Repairs	-	-	-	-
7.9 Equipment Repairs & Maintenance	-	-	-	-
Total Operation & Maintenance of Physical Plant	\$0	\$0	\$0	\$0
SCHOLARSHIPS & FELLOWSHIPS:				
8.1 Scholarships	\$0	\$0	\$0	\$0
8.2 Fellowships	-	-	-	-
Total Scholarships & Fellowships	\$0	\$0	\$0	\$0
Total Planned Expenditures	\$2,152,984	\$438,087	\$6,630,169	\$9,221,240
TRANSFERS:				
Mandatory	\$0	\$0	\$4,049,999	\$4,049,999
Non-Mandatory	-	-	(5,133,396)	(5,133,396)
Total Transfers	\$0	\$0	(\$1,083,397)	(\$1,083,397)
Total Planned Expenditures and Transfers	\$2,152,984	\$438,087	\$5,546,772	\$8,137,843